



St. John's  
Transportation  
Commission

MAY  
2026

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## MONTHLY FINANCIAL STATEMENTS

*Issued On: JUNE 16, 2026*

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**Note to reader:** The figures contained herein are unaudited and for discussion purposes and may change as a result of timing issues and other best estimates used in preparation.

|                              | ACTUAL             | MAY<br>BUDGET      | VARIANCE         | ACTUAL              | YEAR TO DATE<br>BUDGET | VARIANCE         |
|------------------------------|--------------------|--------------------|------------------|---------------------|------------------------|------------------|
| <b>METROBUS</b>              |                    |                    |                  |                     |                        |                  |
| <b>REVENUE</b>               |                    |                    |                  |                     |                        |                  |
| SJMC Subsidy                 | \$1,195,840        | \$1,195,840        | \$0              | \$6,727,860         | \$6,727,860            | \$0              |
| Passenger Revenue            | 469,404            | 498,160            | -28,756          | 2,366,838           | 2,435,270              | -68,432          |
| Low Income Pass Revenue      | 147,750            | 150,530            | -2,780           | 776,978             | 791,950                | -14,972          |
| On Demand Pilot Grant        | 2,914              | 0                  | 2,914            | 26,226              | 0                      | 26,226           |
| Mt. Pearl Revenue            | 98,895             | 97,130             | 1,765            | 484,527             | 495,230                | -10,703          |
| Paradise Revenue             | 51,725             | 53,600             | -1,875           | 258,821             | 273,070                | -14,249          |
| Transit Advertising Revenue  | 13,071             | 17,250             | -4,179           | 88,227              | 71,250                 | 16,977           |
| Other Income                 | 24,316             | 15,000             | 9,316            | 96,842              | 77,220                 | 19,622           |
| <b>TOTAL REVENUE</b>         | <b>\$2,003,915</b> | <b>\$2,027,510</b> | <b>-\$23,595</b> | <b>\$10,826,319</b> | <b>\$10,871,850</b>    | <b>-\$45,531</b> |
| <b>OPERATIONS</b>            |                    |                    |                  |                     |                        |                  |
| Operators Salaries           | \$584,342          | \$572,610          | -\$11,732        | \$3,172,324         | \$3,153,220            | -\$19,104        |
| Salaries Operations          | 130,314            | 135,850            | 5,536            | 712,561             | 731,740                | 19,179           |
| Diesel Fuel                  | 324,957            | 269,150            | -55,807          | 1,449,311           | 1,379,710              | -69,601          |
| Company Vehicles             | 2,447              | 2,730              | 283              | 11,614              | 13,650                 | 2,036            |
| Licenses                     | 5,655              | 5,400              | -255             | 32,418              | 32,600                 | 182              |
| Communications Expense       | 2,216              | 2,730              | 514              | 12,124              | 13,650                 | 1,526            |
| 1 On-Board Security Services | 12,264             | 6,540              | -5,724           | 61,100              | 65,420                 | 4,320            |
| Miscellaneous                | 1,250              | 1,100              | -150             | 7,206               | 5,570                  | -1,636           |
| Uniforms & Clothing          | 6,305              | 6,540              | 235              | 30,165              | 31,500                 | 1,335            |
| Advertising Expense          | 2,194              | 2,830              | 636              | 16,556              | 37,950                 | 21,394           |
| Transit Advertising Expense  | 7,168              | 8,360              | 1,192            | 38,652              | 44,480                 | 5,828            |
| Promotions Expense           | 3,392              | 6,680              | 3,288            | 17,095              | 33,400                 | 16,305           |
| Registration & Membership    | 515                | 1,680              | 1,165            | 20,539              | 24,490                 | 3,951            |
| Schedules & Transfers        | 3,787              | 1,700              | -2,087           | 13,394              | 8,500                  | -4,894           |
| <b>TOTAL OPERATIONS</b>      | <b>\$1,086,806</b> | <b>\$1,023,900</b> | <b>-\$62,906</b> | <b>\$5,595,059</b>  | <b>\$5,575,880</b>     | <b>-\$19,179</b> |
| <b>MAINTENANCE</b>           |                    |                    |                  |                     |                        |                  |
| Garage Salaries              | \$199,702          | \$211,590          | \$11,888         | \$1,114,161         | \$1,173,440            | \$59,279         |
| Wash Salaries                | 26,087             | 27,960             | 1,873            | 147,271             | 153,320                | 6,049            |
| Shop Tools & Equipment       | 1,530              | 1,450              | -80              | 15,592              | 15,000                 | -592             |
| Stock Parts                  | 160,107            | 154,950            | -5,157           | 636,338             | 696,750                | 60,412           |
| Garage Expense               | 15,696             | 11,970             | -3,726           | 46,723              | 47,550                 | 827              |
| Bus Lubricants               | 10,110             | 11,570             | 1,460            | 77,655              | 72,710                 | -4,945           |
| Tire Expense                 | 16,068             | 10,000             | -6,068           | 53,497              | 71,100                 | 17,603           |
| Body Shop Supplies           | 172                | 1,800              | 1,628            | 1,375               | 6,500                  | 5,125            |
| Bus Wash                     | 122                | 270                | 148              | 2,809               | 3,240                  | 431              |
| Building & Yards             | 16,054             | 12,730             | -3,324           | 118,396             | 90,750                 | -27,646          |
| Utilities                    | 25,356             | 32,400             | 7,044            | 209,139             | 223,900                | 14,761           |
| Maintenance Vehicles         | 5,726              | 3,300              | -2,426           | 33,966              | 24,300                 | -9,666           |
| Bus Stop & Shelters          | 1,688              | 4,350              | 2,662            | 9,571               | 18,600                 | 9,029            |

|                                                  |             |               |            | YEAR TO DATE |              |              |
|--------------------------------------------------|-------------|---------------|------------|--------------|--------------|--------------|
|                                                  | ACTUAL      | MAY<br>BUDGET | VARIANCE   | ACTUAL       | BUDGET       | VARIANCE     |
| Janitorial & Sanitation                          | 5,687       | 4,670         | -1,017     | 23,985       | 18,950       | -5,035       |
| Farebox Repairs                                  | 982         | 1,400         | 418        | 11,332       | 6,800        | -4,532       |
| TOTAL MAINTENANCE                                | \$485,087   | \$490,410     | \$5,323    | \$2,501,810  | \$2,622,910  | \$121,100    |
|                                                  |             |               |            |              |              |              |
| FINANCE & ADMINISTRATION                         |             |               |            |              |              |              |
| Administration Salaries                          | \$82,282    | \$81,570      | -\$712     | \$427,643    | \$430,990    | \$3,347      |
| Employer's Payroll Tax                           | 20,694      | 20,750        | 56         | 112,368      | 113,740      | 1,372        |
| Sick Leave                                       | 20,000      | 20,000        | 0          | 100,000      | 100,000      | 0            |
| Worker's Compensation                            | 21,606      | 22,830        | 1,224      | 117,911      | 125,120      | 7,209        |
| Employment Insurance                             | 23,129      | 23,820        | 691        | 126,872      | 130,580      | 3,708        |
| Retiring Allowance Expense                       | 4,000       | 4,000         | 0          | 20,000       | 20,000       | 0            |
| Group Insurance                                  | 56,645      | 59,300        | 2,655      | 275,615      | 284,300      | 8,685        |
| CPP Expense                                      | 58,430      | 58,730        | 300        | 318,698      | 323,380      | 4,682        |
| Pension Expense                                  | 89,629      | 90,890        | 1,261      | 502,249      | 498,590      | -3,659       |
| Professional Fees                                | 41,475      | 2,000         | -\$39,475  | 59,252       | 18,000       | -\$41,252    |
| Telephone Expense                                | 2,761       | 3,000         | 239        | 13,888       | 15,000       | 1,112        |
| Computer Expense                                 | 41,563      | 39,110        | -\$2,453   | 148,573      | 186,720      | 38,147       |
| Office Supplies Expense                          | 6,717       | 5,600         | -\$1,117   | 28,871       | 30,340       | 1,469        |
| Travel Expense                                   | 0           | 0             | 0          | -\$37        | 0            | 37           |
| Training Expense                                 | 4,000       | 5,200         | 1,200      | 20,567       | 16,400       | -\$4,167     |
| Fleet Insurance Expense                          | 42,506      | 42,000        | -\$506     | 212,530      | 210,000      | -\$2,530     |
| General Insurance Expense                        | 6,206       | 6,400         | 194        | 31,030       | 32,000       | 970          |
| Miscellaneous Expense                            | 8,716       | 8,900         | 184        | 45,406       | 42,900       | -\$2,506     |
| TOTAL FINANCE & ADMIN.                           | \$530,359   | \$494,100     | -\$36,259  | \$2,561,436  | \$2,578,060  | \$16,624     |
|                                                  |             |               |            |              |              |              |
| Total Expenses                                   | \$2,102,252 | \$2,008,410   | -\$93,842  | \$10,658,304 | \$10,776,850 | \$118,546    |
|                                                  |             |               |            |              |              |              |
| NET BEFORE DEBT                                  | -\$98,337   | \$19,100      | -\$117,437 | \$168,015    | \$95,000     | \$73,015     |
|                                                  |             |               |            |              |              |              |
| DEBT CHARGES                                     |             |               |            |              |              |              |
| Loan Interest Expense                            | \$0         | \$5,100       | \$5,100    | \$14,316     | \$25,000     | \$10,684     |
| Bank Loan Payment**                              | 0           | 14,000        | 14,000     | 42,334       | 70,000       | 27,666       |
|                                                  |             |               |            |              |              |              |
| SUB-TOTAL SURPLUS/(COST) OF SERVICE              | -\$98,337   | \$0           | -\$98,337  | \$111,365    | \$0          | \$111,365    |
|                                                  |             |               |            |              |              |              |
| Capital Out of Revenue                           | \$10,509    | \$0           | -\$10,509  | \$1,374,639  | \$0          | -\$1,374,639 |
| LESS: ICIP Funding                               | 8,757       | 0             | 8,757      | 910,432      | 0            | 910,432      |
| NET Capital out of Revenue                       | -\$1,752    | \$0           | -\$1,752   | -\$464,207   | \$0          | -\$464,207   |
|                                                  |             |               |            |              |              |              |
| SURPLUS/(COST) OF SERVICE                        | -\$100,089  | \$0           | -\$100,089 | -\$352,842   | \$0          | -\$352,842   |
|                                                  |             |               |            |              |              |              |
| ** Additional debt payment - paying off all debt | \$0         | \$0           | \$0        | \$1,643,500  | \$0          | -\$1,643,500 |
|                                                  |             |               |            |              |              |              |
| ADJUSTED SURPLUS/(COST) OF SERVICE               | -\$100,089  | \$0           | \$0        | -\$1,996,342 | \$0          | -\$1,996,342 |

ST. JOHN'S TRANSPORTATION COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES (GOBUS)  
MAY, 2026



|                                        | MAY              |                  |                 | YEAR TO DATE       |                    |                  |
|----------------------------------------|------------------|------------------|-----------------|--------------------|--------------------|------------------|
|                                        | ACTUAL           | BUDGET           | VARIANCE        | ACTUAL             | BUDGET             | VARIANCE         |
| <b>GOBUS</b>                           |                  |                  |                 |                    |                    |                  |
| <b>REVENUE</b>                         |                  |                  |                 |                    |                    |                  |
| SJMC Subsidy                           | \$411,970        | \$411,970        | \$0             | \$1,938,030        | \$1,938,030        | \$0              |
| Passenger Revenue                      | 13,741           | 12,500           | 1,241           | 62,170             | 62,500             | -330             |
| Low Income Pass Revenue                | 13,250           | 10,470           | 2,780           | 70,023             | 55,050             | 14,973           |
| Mt Pearl & Eastern Health Charges      | 11,634           | 7,180            | 4,454           | 50,467             | 35,690             | 14,777           |
| Government Grant                       | 7,875            | 7,900            | -25             | 39,375             | 39,500             | -125             |
| <b>TOTAL REVENUE</b>                   | <b>\$458,470</b> | <b>\$450,020</b> | <b>\$8,450</b>  | <b>\$2,160,065</b> | <b>\$2,130,770</b> | <b>\$29,295</b>  |
| <b>EXPENSES</b>                        |                  |                  |                 |                    |                    |                  |
| Contractor Expense                     | \$344,884        | \$367,190        | \$22,306        | \$1,601,235        | \$1,715,900        | \$114,665        |
| Administration Salaries                | 13,045           | 13,040           | -5              | 72,433             | 71,220             | -1,213           |
| Employer's Payroll Tax                 | 262              | 260              | -2              | 1,454              | 1,430              | -24              |
| Worker's Compensation                  | 275              | 290              | 15              | 1,527              | 1,570              | 43               |
| Employment Insurance                   | 298              | 420              | 122             | 1,654              | 2,280              | 626              |
| Group Insurance                        | 332              | 400              | 68              | 1,826              | 2,200              | 374              |
| CPP Expense                            | 747              | 780              | 33              | 4,132              | 4,240              | 108              |
| 3 Pension Expense                      | 813              | 910              | 97              | 4,413              | 4,980              | 567              |
| Gasoline Expense                       | 49,348           | 39,200           | -10,148         | 181,212            | 196,000            | 14,788           |
| Professional Fees                      | 4,521            | 2,750            | -1,771          | 20,566             | 13,750             | -6,816           |
| Telephone Expense                      | 52               | 60               | 8               | 220                | 300                | 80               |
| Computer Expense                       | 14,863           | 14,270           | -593            | 78,460             | 74,650             | -3,810           |
| Office Supplies Expense                | 2                | 250              | 248             | 1,373              | 1,250              | -123             |
| Promotions Expense                     | 61               | 200              | 139             | 295                | 1,000              | 705              |
| Travel Expense                         | 0                | 2,500            | 2,500           | 0                  | 2,500              | 2,500            |
| Training Expense                       | 0                | 0                | 0               | 0                  | 0                  | 0                |
| Miscellaneous Expense                  | 9,032            | 7,500            | -1,532          | 39,523             | 37,500             | -2,023           |
| <b>TOTAL EXPENSE</b>                   | <b>\$438,535</b> | <b>\$450,020</b> | <b>\$11,485</b> | <b>\$2,010,323</b> | <b>\$2,130,770</b> | <b>\$120,447</b> |
| <b>NET BEFORE DEBT</b>                 | <b>\$19,935</b>  | <b>\$0</b>       | <b>\$19,935</b> | <b>\$149,742</b>   | <b>\$0</b>         | <b>\$149,742</b> |
| <b>DEBT CHARGES</b>                    |                  |                  |                 |                    |                    |                  |
| Loan Interest Expense                  | \$0              | \$0              | \$0             | \$0                | \$0                | \$0              |
| Bank Loan Payment                      | 0                | 0                | 0               | 0                  | 0                  | 0                |
| <b>TOTAL SURPLUS/(COST) OF SERVICE</b> | <b>\$19,935</b>  | <b>\$0</b>       | <b>\$19,935</b> | <b>\$149,742</b>   | <b>\$0</b>         | <b>\$149,742</b> |
| <b>CONTRACTOR TRIPS INFORMATION</b>    |                  |                  |                 |                    |                    |                  |
| BUS TRIPS                              | 9,146            | 9,592            | 446             | 41,437             | 44,270             | 2,833            |
| TAXI TRIPS (incl. taxi no shows) *     | 3,084            | 3,689            | 605             | 15,215             | 17,546             | 2,331            |
| <b>TOTAL TRIPS</b>                     | <b>12,230</b>    | <b>13,281</b>    | <b>1,051</b>    | <b>56,652</b>      | <b>61,816</b>      | <b>5,164</b>     |

**ST. JOHN'S TRANSPORTATION COMMISSION**  
MONTHLY RIDERSHIP STATISTICS  
FROM 2021 to 2026



| Month        | 2021             | Percentage change<br>2020/2021 | 2022             | Percentage change<br>2021/2022 | 2023             | Percentage change<br>2022/2023 | 2024             | Percentage change<br>2023/2024 | 2025             | Percentage change<br>2024/2025 | 2026             | Percentage change<br>2025/2026 |
|--------------|------------------|--------------------------------|------------------|--------------------------------|------------------|--------------------------------|------------------|--------------------------------|------------------|--------------------------------|------------------|--------------------------------|
| January      | 163,498          | -28.31%                        | 149,721          | -8.43%                         | 358,076          | 139.16%                        | 413,286          | 15.42%                         | 423,764          | 2.54%                          | 372,386          | -12.12%                        |
| February     | 107,644          | -63.34%                        | 208,544          | 93.73%                         | 306,575          | 47.01%                         | 381,728          | 24.51%                         | 357,242          | -6.41%                         | 309,806          | -13.28%                        |
| March        | 120,403          | -40.04%                        | 263,211          | 118.61%                        | 396,109          | 50.49%                         | 413,639          | 4.43%                          | 433,022          | 4.69%                          | 405,338          | -6.39%                         |
| April        | 153,926          | 144.84%                        | 251,554          | 63.43%                         | 363,836          | 44.64%                         | 432,581          | 18.89%                         | 403,251          | -6.78%                         | 384,478          | -4.66%                         |
| May          | 179,561          | 143.77%                        | 292,724          | 63.02%                         | 404,580          | 38.21%                         | 450,859          | 11.44%                         | 426,236          | -5.46%                         | 402,293          | -5.62%                         |
| June         | 190,113          | 74.87%                         | 305,174          | 60.52%                         | 400,379          | 31.20%                         | 429,326          | 7.23%                          | 415,201          | -3.29%                         |                  |                                |
| July         | 192,650          | 35.99%                         | 298,584          | 54.99%                         | 383,892          | 28.57%                         | 440,892          | 14.85%                         | 418,098          | -5.17%                         |                  |                                |
| August       | 206,098          | 38.15%                         | 314,573          | 52.63%                         | 389,850          | 23.93%                         | 432,124          | 10.84%                         | 400,433          | -7.33%                         |                  |                                |
| September    | 244,651          | 52.94%                         | 363,367          | 48.52%                         | 461,855          | 27.10%                         | 452,051          | -2.12%                         | 439,214          | -2.84%                         |                  |                                |
| October      | 251,017          | 39.05%                         | 381,913          | 52.15%                         | 461,502          | 20.84%                         | 476,812          | 3.32%                          | 458,205          | -3.90%                         |                  |                                |
| November     | 257,773          | 49.73%                         | 375,257          | 45.58%                         | 449,467          | 19.78%                         | 440,423          | -2.01%                         | 407,098          | -7.57%                         |                  |                                |
| December     | 191,536          | 15.00%                         | 325,757          | 70.08%                         | 383,712          | 17.79%                         | 375,068          | -2.25%                         | 351,354          | -6.32%                         |                  |                                |
| Year-to-date | <u>725,032</u>   |                                | <u>1,165,754</u> | 60.79%                         | <u>1,829,176</u> | 56.91%                         | <u>2,092,093</u> | 14.37%                         | <u>2,043,515</u> | -2.32%                         | <u>1,874,301</u> | -8.28%                         |
| Total Year   | <u>2,258,870</u> |                                | <u>3,530,379</u> |                                | <u>4,759,833</u> |                                | <u>5,138,789</u> |                                | <u>4,933,118</u> |                                | <u>1,874,301</u> |                                |
| Weekdays     | 104              |                                | 105              |                                | 105              |                                | 104              |                                | 105              |                                | 100              |                                |
| Saturdays    | 22               |                                | 21               |                                | 20               |                                | 20               |                                | 22               |                                | 22               |                                |
| Sundays      | 22               |                                | 22               |                                | 21               |                                | 20               |                                | 21               |                                | 21               |                                |
| No Service   | 1                |                                | 1                |                                | 3                |                                | 6                |                                | 1                |                                | 6                |                                |
| Stats        | 2                |                                | 2                |                                | 2                |                                | 2                |                                | 2                |                                | 2                |                                |
|              | <b>151</b>       |                                | <b>151</b>       |                                | <b>151</b>       |                                | <b>152</b>       |                                | <b>151</b>       |                                | <b>151</b>       |                                |

**ST. JOHN'S TRANSPORTATION COMMISSION**

MONTHLY REVENUE RIDERSHIP STATISTICS (EXCLUDES TRANSFERS DATA)

FROM 2021 to 2026



| Month        | 2021             | Percentage<br>change<br>2020/2021 | 2022             | Percentage<br>change<br>2021/2022 | 2023             | Percentage<br>change<br>2022/2023 | 2024             | Percentage<br>change<br>2023/2024 | 2025             | Percentage<br>change<br>2024/2025 | 2026             | Percentage<br>change<br>2025/2026 |
|--------------|------------------|-----------------------------------|------------------|-----------------------------------|------------------|-----------------------------------|------------------|-----------------------------------|------------------|-----------------------------------|------------------|-----------------------------------|
| January      | 146,552          | -30.10%                           | 129,588          | -11.58%                           | 297,214          | 129.35%                           | 333,642          | 12.26%                            | 340,346          | 2.01%                             | 297,943          | -12.46%                           |
| February     | 87,564           | -66.99%                           | 176,418          | 101.47%                           | 253,201          | 43.52%                            | 306,557          | 21.07%                            | 285,442          | -6.89%                            | 247,994          | -13.12%                           |
| March        | 99,088           | -42.18%                           | 221,458          | 123.50%                           | 328,353          | 48.27%                            | 334,643          | 1.92%                             | 347,051          | 3.71%                             | 324,354          | -6.54%                            |
| April        | 128,706          | 138.97%                           | 212,487          | 65.09%                            | 300,773          | 41.55%                            | 345,313          | 14.81%                            | 321,205          | -6.98%                            | 305,165          | -4.99%                            |
| May          | 149,872          | 136.99%                           | 244,912          | 63.41%                            | 331,108          | 35.19%                            | 361,011          | 9.03%                             | 340,137          | -5.78%                            | 319,774          | -5.99%                            |
| June         | 158,106          | 65.81%                            | 254,258          | 60.81%                            | 327,995          | 29.00%                            | 345,189          | 5.24%                             | 333,403          | -3.41%                            |                  |                                   |
| July         | 160,945          | 29.26%                            | 250,778          | 55.82%                            | 317,014          | 26.41%                            | 357,823          | 12.87%                            | 340,004          | -4.98%                            |                  |                                   |
| August       | 173,395          | 32.83%                            | 264,959          | 52.81%                            | 321,763          | 21.44%                            | 350,465          | 8.92%                             | 322,372          | -8.02%                            |                  |                                   |
| September    | 207,853          | 49.87%                            | 305,212          | 46.84%                            | 381,107          | 24.87%                            | 367,087          | -3.68%                            | 354,007          | -3.56%                            |                  |                                   |
| October      | 212,409          | 38.85%                            | 318,079          | 49.75%                            | 378,307          | 18.93%                            | 384,872          | 1.74%                             | 368,321          | -4.30%                            |                  |                                   |
| November     | 219,831          | 52.02%                            | 312,105          | 41.97%                            | 365,948          | 17.25%                            | 354,836          | -3.04%                            | 327,601          | -7.68%                            |                  |                                   |
| December     | 167,506          | 19.59%                            | 270,450          | 61.46%                            | 310,830          | 14.93%                            | 301,956          | -2.85%                            | 282,137          | -6.56%                            |                  |                                   |
| Year-to-date | <u>611,782</u>   |                                   | <u>984,863</u>   | 60.98%                            | <u>1,510,649</u> | 53.39%                            | <u>1,681,166</u> | 11.29%                            | <u>1,634,181</u> | -2.79%                            | <u>1,495,230</u> | -8.50%                            |
| Total Year   | <u>1,911,827</u> |                                   | <u>2,960,704</u> |                                   | <u>3,913,613</u> |                                   | <u>4,143,394</u> |                                   | <u>3,962,026</u> |                                   | <u>1,495,230</u> |                                   |

|                                      | ACTUAL           | MAY<br>BUDGET    | VARIANCE      | ACTUAL           | YTD<br>BUDGET    | VARIANCE         |
|--------------------------------------|------------------|------------------|---------------|------------------|------------------|------------------|
| <b>REVENUES</b>                      |                  |                  |               |                  |                  |                  |
| Passenger Revenue                    | \$25,686         | \$27,492         | -\$1,806      | \$125,500        | \$133,363        | -\$7,863         |
| City of Mount Pearl Billing          | 98,895           | 97,130           | 1,765         | 484,526          | 495,230          | -10,704          |
| <b>Total Revenue</b>                 | <b>\$124,581</b> | <b>\$124,622</b> | <b>-\$41</b>  | <b>\$610,026</b> | <b>\$628,593</b> | <b>-\$18,567</b> |
| <b>*Less Variable Expenses</b>       |                  |                  |               |                  |                  |                  |
| Operating Expenses                   | \$58,471         | \$56,235         | -\$2,236      | \$311,577        | \$306,411        | -\$5,166         |
| Maintenance Expenses                 | 23,443           | 24,218           | 775           | 118,922          | 126,176          | 7,254            |
| Finance & Admin. Expenses            | 16,078           | 16,926           | 848           | 89,651           | 90,497           | 846              |
| <b>Total Expenses</b>                | <b>\$97,992</b>  | <b>\$97,379</b>  | <b>-\$613</b> | <b>\$520,150</b> | <b>\$523,084</b> | <b>\$2,934</b>   |
| <b>6 Total Overhead Contribution</b> | <b>\$26,589</b>  | <b>\$27,243</b>  | <b>-\$654</b> | <b>\$89,876</b>  | <b>\$105,509</b> | <b>-\$15,633</b> |
| Mount Pearl Kilometers               | 16,881.0         | 16,881.0         | (0.0)         | 82,659.5         | 85,149.2         | (2,489.7)        |
| Cost per Kilometer                   | \$7.38           | \$7.38           |               | \$7.38           | \$7.38           |                  |
| Riders Per Hour^ - Route 21          | 28.1             |                  |               |                  |                  |                  |
| Riders Per Hour^ - Route 22          | 24.1             |                  |               |                  |                  |                  |
| ^ Riders per hour average:           |                  |                  |               |                  |                  |                  |
|                                      | <b>Route 21</b>  | <b>Route 22</b>  |               |                  |                  |                  |
| 2020                                 | 13.5             | 10.6             |               |                  |                  |                  |
| 2021                                 | 16.6             | 12.6             |               |                  |                  |                  |
| 2022                                 | 20.8             | 18.4             |               |                  |                  |                  |
| 2023                                 | 29.7             | 24.4             |               |                  |                  |                  |
| 2024                                 | 34.1             | 27.9             |               |                  |                  |                  |
| 2025                                 | 32.1             | 24.2             |               |                  |                  |                  |
| 2026                                 | 27.2             | 22.0             |               |                  |                  |                  |
| <b>2016-2026</b>                     | <b>22.7</b>      | <b>18.7</b>      |               |                  |                  |                  |

\*Based on actual/budget kilometers and cost per kilometer

|                                    | ACTUAL          | MAY<br>BUDGET   | VARIANCE      | ACTUAL           | YTD<br>BUDGET    | VARIANCE        |
|------------------------------------|-----------------|-----------------|---------------|------------------|------------------|-----------------|
| <b>REVENUES</b>                    |                 |                 |               |                  |                  |                 |
| Passenger Revenue                  | \$5,572         | \$3,711         | \$1,861       | \$24,900         | \$18,028         | \$6,872         |
| Town of Paradise Billing           | 51,725          | 53,600          | -1,875        | 258,820          | 273,070          | -14,250         |
| <b>Total Revenue</b>               | <b>\$57,297</b> | <b>\$57,311</b> | <b>-\$14</b>  | <b>\$283,720</b> | <b>\$291,098</b> | <b>-\$7,378</b> |
| <b>*Less Variable Expenses</b>     |                 |                 |               |                  |                  |                 |
| Operating Expenses                 | \$26,891        | \$25,864        | -\$1,027      | \$144,968        | \$141,925        | -\$3,043        |
| Maintenance Expenses               | 10,782          | 11,139          | 357           | 55,321           | 58,445           | 3,124           |
| Finance & Admin. Expenses          | 7,394           | 7,785           | 391           | 41,733           | 41,919           | 186             |
| <b>Total Expenses</b>              | <b>\$45,067</b> | <b>\$44,788</b> | <b>-\$279</b> | <b>\$242,022</b> | <b>\$242,289</b> | <b>\$267</b>    |
| <b>Total Overhead Contribution</b> | <b>\$12,230</b> | <b>\$12,523</b> | <b>-\$293</b> | <b>\$41,698</b>  | <b>\$48,809</b>  | <b>-\$7,111</b> |
| 7                                  |                 |                 |               |                  |                  |                 |
| Paradise Kilometers                | 7,763.8         | 7,764.1         | (0.3)         | 38,444.4         | 39,434.2         | (989.8)         |
| Cost per Kilometer                 | \$7.38          | \$7.38          |               | \$7.38           | \$7.38           |                 |

Riders Per Hour\* 12.6

\* Riders per hour average:

|                  |            |
|------------------|------------|
| 2020             | 4.0        |
| 2021             | 5.0        |
| 2022             | 9.3        |
| 2023             | 15.0       |
| 2024             | 16.0       |
| 2025             | 13.8       |
| 2026             | 11.3       |
| <b>2016-2026</b> | <b>9.1</b> |

\*Based on actual/budget kilometers and cost per kilometer



ST. JOHN'S TRANSPORTATION COMMISSION  
TRANSIT ADVERTISING FINANCIAL STATEMENT  
MAY, 2026



|                                    | ACTUAL          | MAY<br>BUDGET   | VARIANCE        | ACTUAL          | YEAR TO DATE<br>BUDGET | VARIANCE        |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|------------------------|-----------------|
| <b>REVENUES</b>                    |                 |                 |                 |                 |                        |                 |
| Metrobus Transit Advertising       | \$10,821        | \$15,000        | -\$4,179        | \$76,977        | \$60,000               | \$16,977        |
| <b>Total Revenues</b>              | <b>\$10,821</b> | <b>\$15,000</b> | <b>-\$4,179</b> | <b>\$76,977</b> | <b>\$60,000</b>        | <b>\$16,977</b> |
| <b>EXPENSES</b>                    |                 |                 |                 |                 |                        |                 |
| Salaries                           | \$3,422         | \$3,420         | -\$2            | \$18,819        | \$18,820               | \$1             |
| Sales Commission                   | 1,923           | 1,920           | -3              | 10,576          | 10,560                 | -16             |
| Sign Production                    | 185             | 580             | 395             | 891             | 2,900                  | 2,009           |
| Promotion                          | 0               | 0               | 0               | 0               | 0                      | 0               |
| Vehicle                            | 519             | 490             | -29             | 2,802           | 2,450                  | -352            |
| Telephone                          | 52              | 60              | 8               | 230             | 300                    | 70              |
| Advertising                        | 300             | 300             | 0               | 1,500           | 1,500                  | 0               |
| Sign Installations                 | 0               | 630             | 630             | 0               | 3,150                  | 3,150           |
| 8 Entertainment                    | 0               | 190             | 190             | 0               | 950                    | 950             |
| Advertising Software               | 767             | 770             | 3               | 3,834           | 3,850                  | 16              |
| <b>Total Expenses</b>              | <b>\$7,168</b>  | <b>\$8,360</b>  | <b>\$1,192</b>  | <b>\$38,652</b> | <b>\$44,480</b>        | <b>\$5,828</b>  |
| <b>PROFIT / (LOSS)</b>             | <b>\$3,653</b>  | <b>\$6,640</b>  | <b>-\$2,987</b> | <b>\$38,325</b> | <b>\$15,520</b>        | <b>\$22,805</b> |
| Contra Transit Advertising Revenue | \$2,250         | \$2,250         | \$0             | \$11,250        | \$11,250               | \$0             |
| <b>TOTAL PROFIT / (LOSS)</b>       | <b>\$5,903</b>  | <b>\$8,890</b>  | <b>-\$2,987</b> | <b>\$49,575</b> | <b>\$26,770</b>        | <b>\$22,805</b> |

KEY PERFORMANCE INDICATORS

|                                            | 5 MTH<br>2026 | 5 MTH<br>2025 | 5 MTH<br>2024 | 5 MTH<br>2023 | TOTAL<br>2025 | TOTAL<br>2024 | TOTAL<br>2023 | TOTAL<br>2022 |
|--------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>FULL SYSTEM</b>                         |               |               |               |               |               |               |               |               |
| PASSENGERS PER HOUR                        | 26.55         | 31.05         | 33.34         | 30.51         | 31.11         | 34.21         | 32.73         | 25.04         |
| ENERGY EFFIC. (Diesel / Rev Hours)         | 21.04         | 19.54         | 21.95         | 22.30         | 17.91         | 21.17         | 21.81         | 24.23         |
| FINANCIAL PERFORMANCE (Op Rev / Op Cost)   | 30.3%         | 34.3%         | 36.8%         | 36.4%         | 33.2%         | 37.3%         | 36.7%         | 30.6%         |
| MAINTENANCE EFFIC. (Bus Maint / Rev Hours) | 30.19         | 31.30         | 30.49         | 28.90         | 31.73         | 30.15         | 30.16         | 29.33         |
| AVERAGE FARE (Low Income Pass incl.)       | 1.68          | 1.64          | 1.66          | 1.75          | 1.62          | 1.63          | 1.68          | 1.85          |
| OPERATING REVENUE / HOUR                   | 46.92         | 52.52         | 56.31         | 54.15         | 52.02         | 57.33         | 56.28         | 47.47         |
| TOTAL COST PER RIDER                       | 5.72          | 4.96          | 4.63          | 5.17          | 5.08          | 4.52          | 5.03          | 6.42          |
| <b>ROUTE 28 (Community Bus)</b>            |               |               |               |               |               |               |               |               |
| REVENUE HOURS                              | 726.0         | 763.0         | 761.2         | 769.9         | 1,832.1       | 1,820.6       | 1,855.6       | 1,845.0       |
| RIDERS                                     | 4,136         | 5,115         | 4,871         | 4,744         | 11,941        | 11,650        | 11,482        | 9,585         |
| PASSENGERS PER HOUR                        | 5.70          | 6.70          | 6.40          | 6.16          | 6.52          | 6.40          | 6.19          | 5.20          |
| OPERATING FUNDING                          | -             | -             | -             | -             | -             | -             | -             | -             |
| PASSENGER REVENUE                          | 6,282         | 8,121         | 8,575         | 9,589         | 18,731        | 19,887        | 23,025        | 19,422        |
| OPERATING REVENUE / HOUR                   | 8.65          | 10.64         | 11.27         | 12.45         | 10.22         | 10.92         | 12.41         | 10.53         |

| KEY PERFORMANCE INDICATORS               | 5 MTH<br>2026 | % of<br>Paid Trips | 5 MTH<br>2025 | % of<br>Paid Trips | 5 MTH<br>2024 | % of<br>Paid Trips | 5 MTH<br>2023 | % of<br>Paid Trips | TOTAL<br>2025  | % of<br>Paid Trips | TOTAL<br>2024  | % of<br>Paid Trips | TOTAL<br>2023  | % of<br>Paid Trips | TOTAL<br>2022  | % of<br>Paid Trips |
|------------------------------------------|---------------|--------------------|---------------|--------------------|---------------|--------------------|---------------|--------------------|----------------|--------------------|----------------|--------------------|----------------|--------------------|----------------|--------------------|
| BUS TRIPS (St. John's)                   | 41,437        | 70.4%              | 44,272        | 68.8%              | 35,770        | 62.5%              | 30,363        | 53.8%              | 102,723        | 68.6%              | 90,053         | 64.1%              | 71,402         | 53.8%              | 68,185         | 58.8%              |
| TAXI TRIPS (St. John's) Incl no shows    | 15,215        | 25.8%              | 17,544        | 27.3%              | 18,928        | 33.1%              | 22,969        | 40.7%              | 41,704         | 27.8%              | 44,485         | 31.7%              | 53,614         | 40.4%              | 41,837         | 36.1%              |
| <b>TOTAL TRIPS (St. John's)</b>          | <b>56,652</b> |                    | <b>61,816</b> |                    | <b>54,698</b> |                    | <b>53,332</b> |                    | <b>144,427</b> |                    | <b>134,538</b> |                    | <b>125,016</b> |                    | <b>110,022</b> |                    |
| NO SHOWS (St. John's) (Bus)              | 2,216         | 3.8%               | 2,526         | 3.9%               | 2,505         | 4.4%               | 3,087         | 5.5%               | 5,394          | 3.6%               | 5,923          | 4.2%               | 7,679          | 5.8%               | 6,023          | 5.2%               |
| <b>TOTAL PAID TRIPS (St. John's)</b>     | <b>58,868</b> |                    | <b>64,342</b> |                    | <b>57,203</b> |                    | <b>56,419</b> |                    | <b>149,821</b> |                    | <b>140,461</b> |                    | <b>132,695</b> |                    | <b>116,045</b> |                    |
| CANCELLATIONS (St. John's)               | 38,947        | 66.2%              | 40,082        | 62.3%              | 41,846        | 73.2%              | 36,062        | 63.9%              | 98,814         | 66.0%              | 99,114         | 70.6%              | 89,315         | 67.3%              | 58,465         | 50.4%              |
| GOBUS rides on METROBUS                  | 15,155        | 25.7%              | 14,124        | 22.0%              | 11,680        | 20.4%              | 11,269        | 20.0%              | 39,741         | 26.5%              | 32,069         | 22.8%              | 32,396         | 24.4%              | 26,263         | 22.6%              |
| <b>TOTAL COST PER RIDER (St. John's)</b> | <b>31.57</b>  |                    | <b>30.53</b>  |                    | <b>29.15</b>  |                    | <b>28.44</b>  |                    | <b>30.62</b>   |                    | <b>29.56</b>   |                    | <b>30.79</b>   |                    | <b>35.29</b>   |                    |

**REVENUES**

| PASSENGER REVENUE<br>(\$28,756) |                                     | 2026             | 2025             | Variance          |
|---------------------------------|-------------------------------------|------------------|------------------|-------------------|
|                                 | Cash Revenue                        | \$76,071         | \$81,010         | (\$4,939)         |
|                                 | 10-Ride Passes                      | \$143,186        | \$144,239        | (\$1,054)         |
|                                 | Monthly Passes                      | \$238,853        | \$264,447        | (\$25,594)        |
|                                 | Other (double-rides, Go-Cards, etc) | \$11,525         | \$10,135         | \$1,391           |
|                                 | M-Card fees                         | \$2,969          | \$2,744          | \$225             |
|                                 | Credits / Discounts / Allocations   | (\$1,970)        | (\$4,629)        | \$2,659           |
|                                 | Commission Paid                     | (\$1,229)        | (\$1,468)        | \$238             |
|                                 | <b>Total Revenue</b>                | <b>\$469,404</b> | <b>\$496,478</b> | <b>(\$27,074)</b> |

- ★ Cash revenue down 6.1% from last year & cash ridership down 5.2%.
- ★ 10-Ride pass revenue was down 0.7% from last year. 10-Ride riders were up 0.6% & sales were down 0.7%.
- ★ Monthly pass revenue was down 9.7% from last year. Monthly riders were down 12.9% & sales were down 9.9%.
- ★ LIF riders were up 2.9% from 2025.
- ★ Ridership of 402,293 was 5.6% lower than 2025 (426,236) and 3.4% lower than budget (416,380).  
NOTE: 1 less weekday in 2026 (20 vs 21 in 2025).
- ★ Avg fare (Incl. LIFT) of \$1.53 compared to \$1.60 last year and \$1.57 budget.
- ★ Rides per pass ratio was 24.1 (LIF / GIS passes incl.) compared to 26.4 last year.
- ★ Revenue source percentages with historical comparison:

|      | Cash  | 10R   | Mth   | LIFT  |
|------|-------|-------|-------|-------|
| 2026 | 9.4%  | 16.4% | 45.3% | 28.9% |
| 2025 | 9.5%  | 15.0% | 49.5% | 26.0% |
| 2024 | 10.7% | 13.8% | 51.9% | 23.7% |
| 2023 | 12.4% | 14.9% | 47.4% | 25.3% |
| 2022 | 17.0% | 17.7% | 37.6% | 27.7% |
| 2021 | 18.1% | 16.5% | 31.6% | 33.7% |
| 2020 | 32.8% | 15.6% | 51.6% | 0.0%  |

LOW INCOME PASS REVENUE (\$2,780) ★ 9,026 active m-Cards (GoBus & GIS cards incl.) - 122,798 rides this month (30.5% of total rides).

ON DEMAND PILOT GRANT \$2,914 ★ 13th month in 2nd year of 3-year agreement with Memorial University.  
★ There is also monthly semester revenue of \$1,375 in Passenger Revenue as part of the agreement.  
This is 40 passes @ 50% discount rate.

OTHER INCOME \$9,316 ★ Receipts for damages related to 2 not at fault accidents. \$6,360  
★ Other miscellaneous receipts higher than budget. \$2,956  
**\$9,316**

**OPERATIONS DEPT**

OPERATORS SALARIES (\$11,732) ★ Overtime, temp pay, floater pay (net of docked time) higher than budget. (\$10,392)  
★ More operator hours at lower pay scale than budgeted. \$8,895  
★ Overshift higher than budget. (\$935)  
★ Vacation weeks higher than budget (22 vs 15). (\$9,940)  
**(\$12,372)**

## ST. JOHN'S TRANSPORTATION COMMISSION

## BUDGET VARIANCES (CONTINUED...)

MAY, 2026



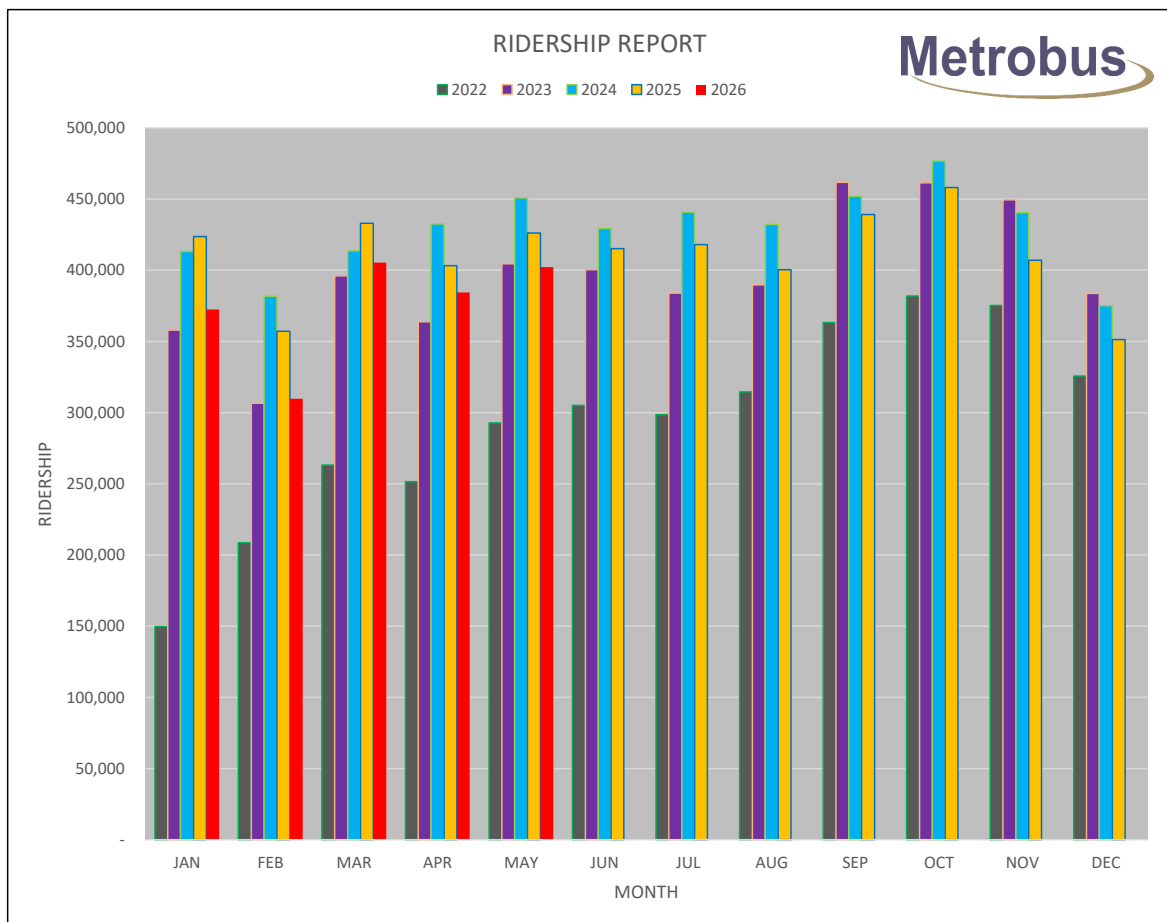
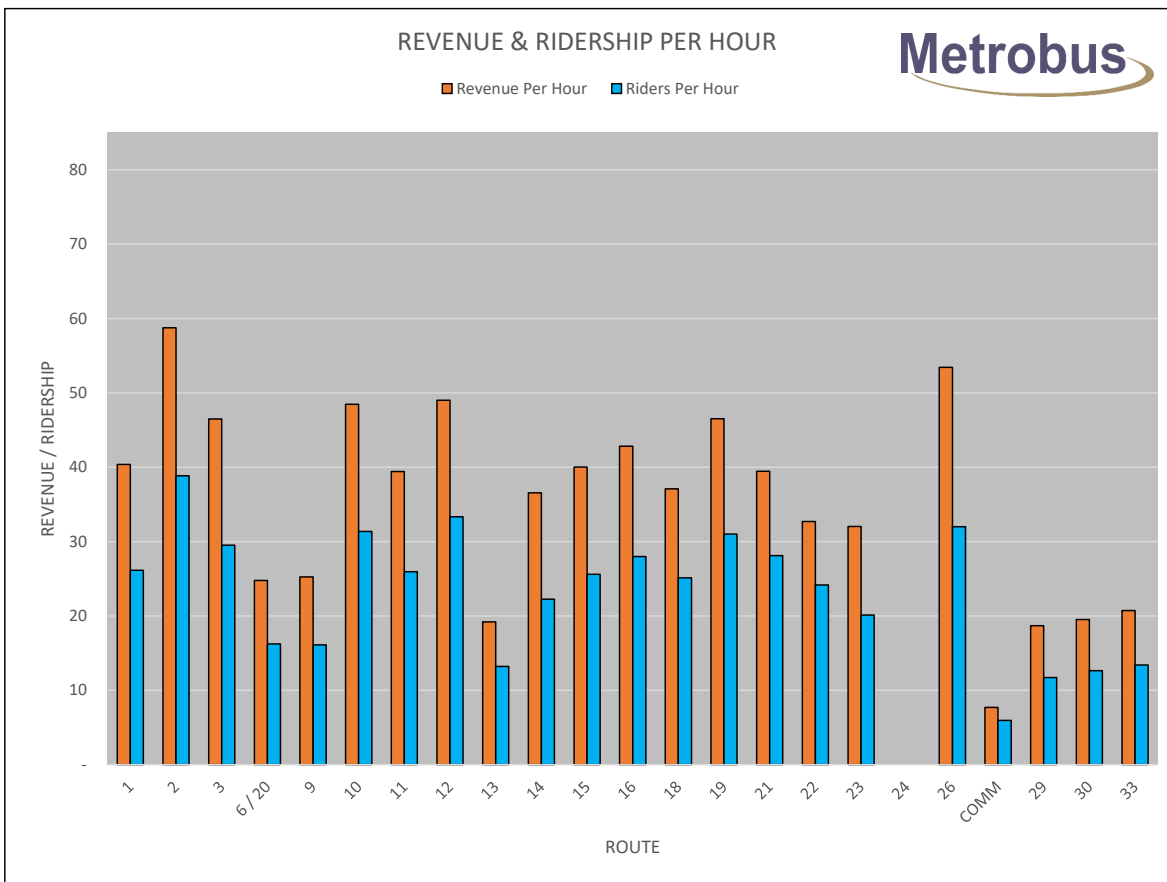
|                                         |                                                                                                                                     |                                   |                   |
|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------|
| OPERATIONS SALARIES<br>\$5,536          | ☆ New Manager, Marketing & Info Services not hired until 3rd week of May.                                                           |                                   | \$7,177           |
|                                         | ☆ OT less than budget.                                                                                                              |                                   | \$843             |
|                                         | ☆ Temporary supervisor pay not budgeted.                                                                                            |                                   | (\$2,709)         |
|                                         |                                                                                                                                     |                                   | <b>\$5,311</b>    |
| FUEL EXPENSE<br>(\$55,807)              | ☆ Budgeted Usage:                                                                                                                   | 175,873 litres @ \$1.5000 /L      | \$263,810         |
|                                         | ☆ Actual Usage:                                                                                                                     | 164,375 litres @ \$1.9625 /L      | (\$322,586)       |
|                                         |                                                                                                                                     | <b>sub-total</b>                  | <b>(\$58,776)</b> |
|                                         | ☆ On Demand & Community Bus Gasoline less than budget.**                                                                            |                                   | \$2,969           |
|                                         |                                                                                                                                     | <b>Total Variance</b>             | <b>(\$55,807)</b> |
|                                         | ☆ Volume Variance:                                                                                                                  | (175,873 - 164,375) @ \$1.5000 /L | \$17,247          |
|                                         | ☆ Price Variance:                                                                                                                   | 164,375 @ (\$1.5000 - \$1.9625)   | (\$76,023)        |
|                                         |                                                                                                                                     | <b>sub-total</b>                  | <b>(\$58,776)</b> |
|                                         | ☆ On Demand & Community Bus Gasoline higher than budget.**                                                                          |                                   | \$2,969           |
|                                         |                                                                                                                                     | <b>Total Variance</b>             | <b>(\$55,807)</b> |
| ON-BOARD SECURITY SERVICES<br>(\$5,724) | ☆ BUDGET - On-board security guards                                                                                                 | 200.0 hours @ \$22.75             | \$4,550           |
|                                         | ☆ BUDGET - On-board security patrol vehicle                                                                                         | 80.0 hours @ \$24.90              | \$1,990           |
|                                         |                                                                                                                                     |                                   | <b>\$6,540</b>    |
|                                         | ☆ ACTUAL - On-board security guard                                                                                                  | 332.5 hours @ \$22.75             | (\$7,889)         |
|                                         | ☆ ACTUAL - On-board security patrol vehicle                                                                                         | 168.5 hours @ \$24.90             | (\$4,375)         |
|                                         |                                                                                                                                     |                                   | <b>(\$12,264)</b> |
|                                         |                                                                                                                                     |                                   | <b>(\$5,724)</b>  |
|                                         | ☆ Actual burn was 53.6 L / 100KM vs budget of 60.0 L / 100KM.                                                                       |                                   |                   |
|                                         | ☆ Actual total KM was 308,825 vs budget of 299,523.                                                                                 |                                   |                   |
|                                         |                                                                                                                                     |                                   |                   |
| <b>MAINTENANCE DEPT</b>                 |                                                                                                                                     |                                   |                   |
| GARAGE SALARIES<br>\$11,888             | ☆ Two positions not filled (mechanic apprentice and stock handler).                                                                 |                                   | \$12,500          |
|                                         | ☆ One employee on WCB for most of the month.                                                                                        |                                   | \$5,337           |
|                                         | ☆ Overtime, net of docked time, higher than budget.                                                                                 |                                   | (\$5,949)         |
|                                         |                                                                                                                                     |                                   | <b>\$11,888</b>   |
| STOCK PARTS EXPENSE<br>(\$5,157)        | ☆ Parts usage higher than budget this month. Timing issue on repairs and scheduled maintenance. Still ahead of budget year-to-date. |                                   |                   |
| TIRE EXPENSE<br>(\$6,068)               | ☆ Timing of purchases versus budget.                                                                                                |                                   |                   |
| UTILITIES EXPENSE<br>\$7,044            | ☆ Messenger Drive electricity                                                                                                       | BUDGET                            | \$32,400          |
|                                         | ☆ Messenger Drive electricity                                                                                                       | ACTUAL                            | (\$25,356)        |
|                                         |                                                                                                                                     |                                   | <b>\$7,044</b>    |
|                                         | ☆ Current billing had 204,900 kWh & 770 kVA & while last year had 247,800 kWh & 750 kVA                                             |                                   |                   |

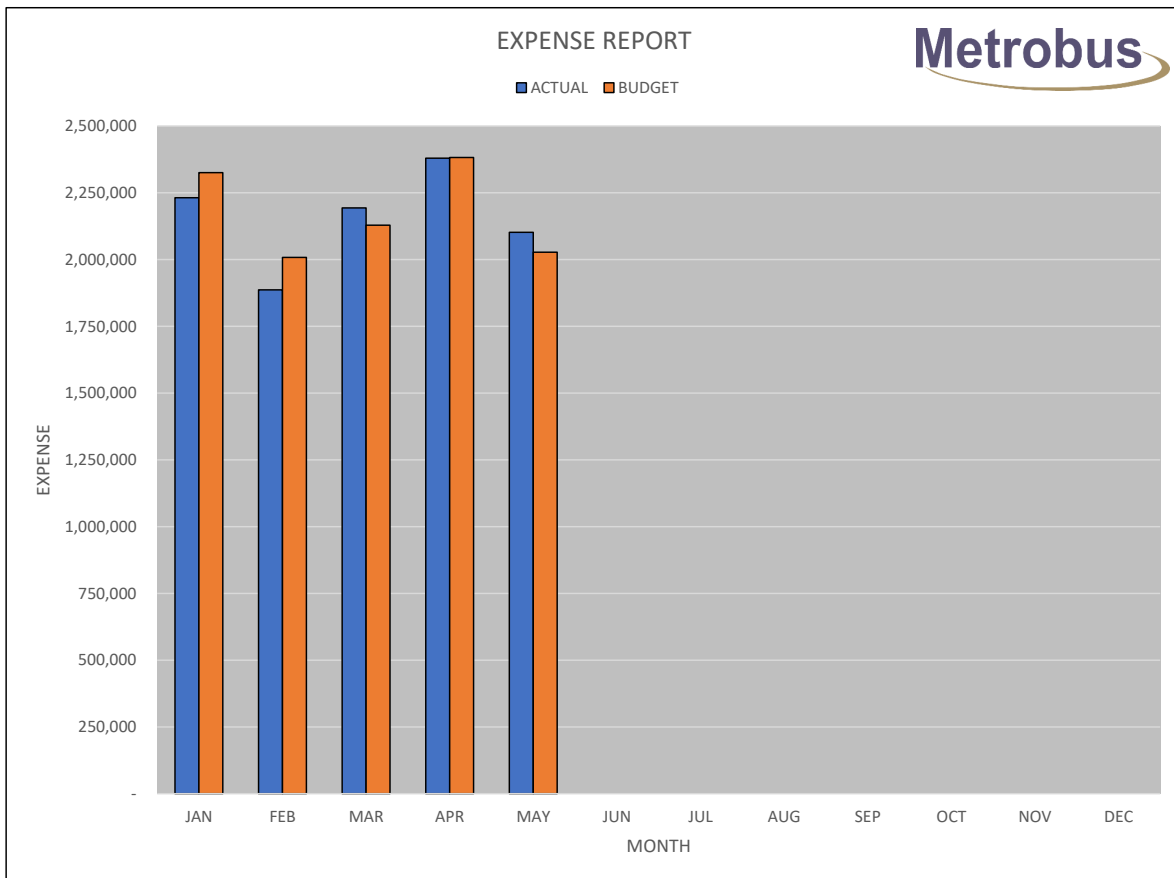
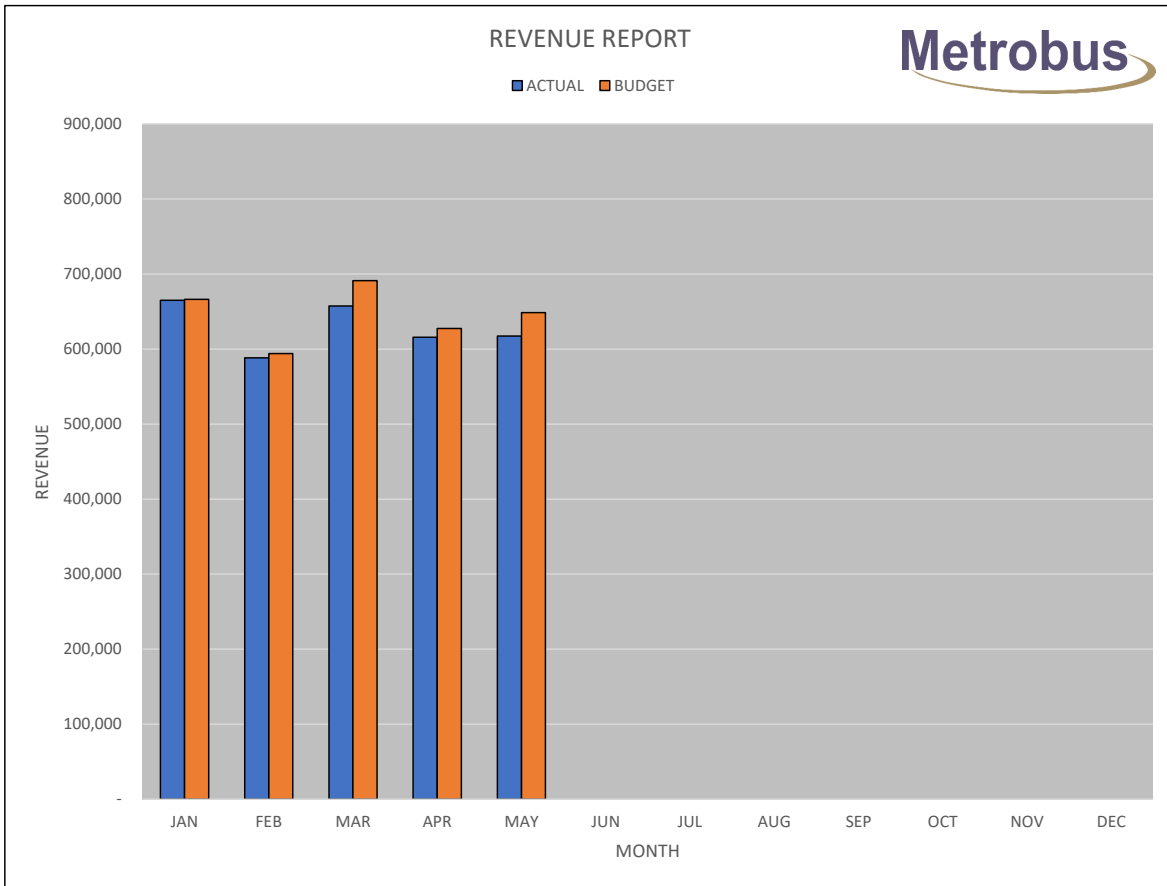
**FINANCE & HUMAN RESOURCES**

|                                      |                                                                                                |            |
|--------------------------------------|------------------------------------------------------------------------------------------------|------------|
| PROFESSIONAL FEES<br>(\$39,475)      | ☆ BDO accounting software migration solution blueprint work.                                   | (\$39,055) |
| BANK LOAN & INTEREST<br>\$19,100     | ☆ Debt budgeted related to last delivery of hybrid buses. Balance was paid in full last month. |            |
| CAPITAL OUT OF REVENUE<br>(\$10,509) | ☆ Cabinets purchased to house the on-board stop announcement system.                           |            |
| ICIP FUNDING<br>\$8,757              | ☆ Claim related to cabinets purchase above.                                                    |            |

**GOBUS**

|                                |                                            |                                    |                    |
|--------------------------------|--------------------------------------------|------------------------------------|--------------------|
| CONTRACTOR EXPENSE<br>\$22,306 | ☆ BUDGET - Riders Bus:                     | 9,592 rides @ \$28.06              | \$269,152          |
|                                | ☆ BUDGET - Riders Taxi:                    | 3,690 rides @ \$25.00              | \$92,250           |
|                                | ☆ BUDGET - No Shows:                       | 412 rides @ \$14.03                | \$5,788            |
|                                |                                            |                                    | <b>\$367,190</b>   |
|                                | ☆ ACTUAL - Riders Bus:                     | 9,146 rides @ \$28.06              | (\$256,664)        |
|                                | ☆ ACTUAL - Riders Taxi (incl 198 no shows) | 3,084 rides @ \$26.27              | (\$81,030)         |
|                                | ☆ ACTUAL - No Shows:                       | 512 rides @ \$14.04                | (\$7,190)          |
|                                |                                            |                                    | <b>(\$344,884)</b> |
|                                |                                            |                                    | <b>\$22,306</b>    |
| GASOLINE EXPENSE<br>(\$10,148) | ☆ Budgeted Usage:                          | 28,000 litres @ \$1.4000 / L       | \$39,200           |
|                                | ☆ Actual Usage:                            | 29,032 litres @ \$1.6998 / L       | (\$49,348)         |
|                                |                                            |                                    | <b>(\$10,148)</b>  |
|                                | ☆ Volume Variance:                         | (28,000 - 29,032) @ \$1.4000 / L   | (\$1,445)          |
|                                | ☆ Price Variance:                          | 29,032 @ (\$1.4000 - \$1.6998) / L | (\$8,703)          |
|                                |                                            |                                    | <b>(\$10,148)</b>  |

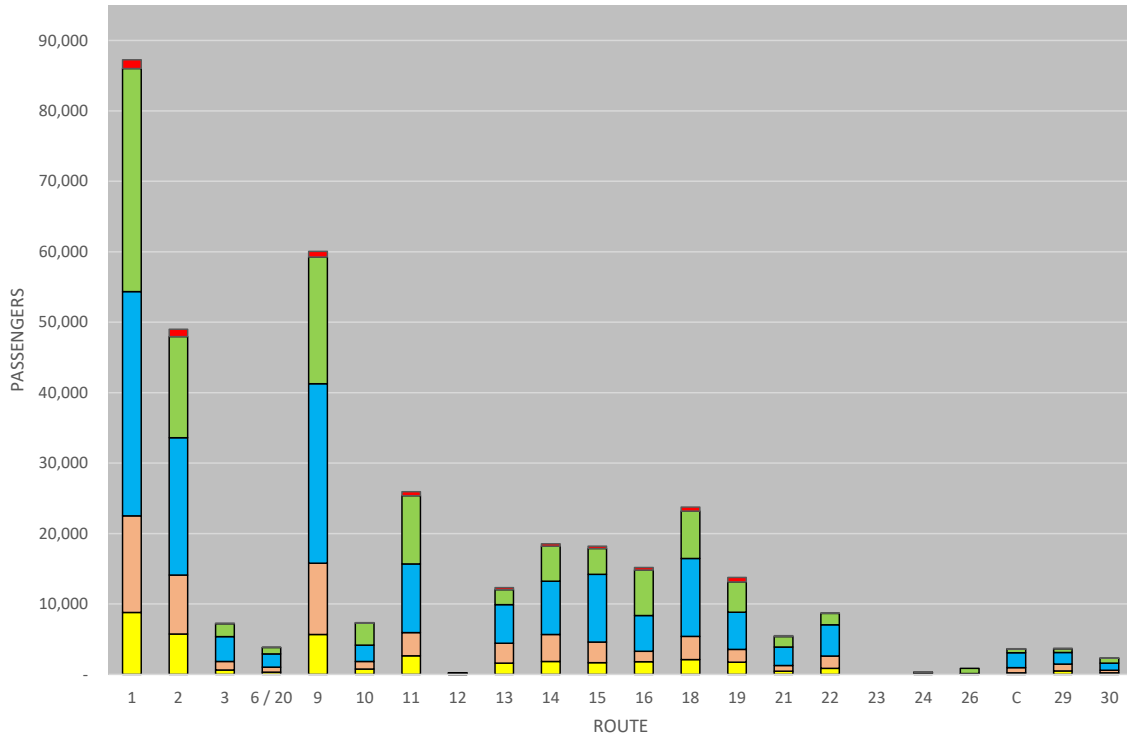




# TOTAL PASSENGERS BY ROUTE



■ Cash 
 ■ 10-Ride 
 ■ Monthly 
 ■ LIF 
 ■ Cash Transfers



| ROUTE          | REVENUE HOURS    | DIRECT BILLING      | REVENUE             | COST                  | RC RATIOS   |             |
|----------------|------------------|---------------------|---------------------|-----------------------|-------------|-------------|
|                |                  |                     |                     |                       | MONTHLY     | YTD         |
| 1              | 1,562.77         |                     | \$63,098.92         | \$229,216.16          | 0.28        | 0.30        |
| 2              | 2,213.67         |                     | \$130,052.07        | \$324,685.62          | 0.40        | 0.39        |
| 3              | 1,625.00         |                     | \$75,562.09         | \$238,343.63          | 0.32        | 0.30        |
| 6              | 443.60           |                     | \$10,993.42         | \$65,064.14           | 0.17        | 0.16        |
| 9              | 236.60           |                     | \$5,972.13          | \$34,702.83           | 0.17        | 0.19        |
| 10             | 1,890.03         |                     | \$91,571.05         | \$277,216.37          | 0.33        | 0.34        |
| 11             | 281.60           |                     | \$11,096.20         | \$41,303.12           | 0.27        | 0.25        |
| 12             | 761.38           |                     | \$37,306.73         | \$111,673.89          | 0.33        | 0.33        |
| 13             | 15.00            |                     | \$287.77            | \$2,200.10            | 0.13        | 0.22        |
| 14             | 540.53           |                     | \$19,750.00         | \$79,281.16           | 0.25        | 0.24        |
| 15             | 711.33           |                     | \$28,469.91         | \$104,332.91          | 0.27        | 0.27        |
| 16             | 638.22           |                     | \$27,322.71         | \$93,609.64           | 0.29        | 0.30        |
| 18             | 589.08           |                     | \$21,846.23         | \$86,402.13           | 0.25        | 0.24        |
| 19             | 748.13           |                     | \$34,807.49         | \$109,730.47          | 0.32        | 0.32        |
| 21             | 467.70           | \$61,128.98         | \$18,442.18         | \$68,598.96           | 0.27        | 0.26        |
| 22             | 221.60           | \$37,765.58         | \$7,245.04          | \$32,502.74           | 0.22        | 0.21        |
| 23             | 429.83           |                     | \$13,766.33         | \$63,044.46           | 0.22        | 0.20        |
| 24             |                  |                     |                     |                       |             | 0.32        |
| 26             | 10.00            |                     | \$534.26            | \$1,466.73            | 0.36        | 0.46        |
| 28 - Community | 145.69           |                     | \$1,120.76          | \$21,368.79           | 0.05        | 0.06        |
| 29             | 309.90           | \$2,914.00          | \$5,790.97          | \$45,453.96           | 0.13        | 0.14        |
| 30             | 285.40           | \$51,724.94         | \$5,571.90          | \$41,860.47           | 0.13        | 0.11        |
| 33             | 171.60           |                     | \$3,558.22          | \$25,169.09           | 0.14        | 0.16        |
|                | <b>14,298.66</b> | <b>\$153,533.50</b> | <b>\$614,166.36</b> | <b>\$2,097,227.36</b> | <b>0.29</b> | <b>0.29</b> |

Cost / revenue hour (includes regular debt payments):

\$146.67

|                         |             |
|-------------------------|-------------|
| Total Expenses          | \$2,102,252 |
| Debt Payment / Interest | \$0         |



